

2Q16 Conference Call

July 28, 2016

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Ryan Lance

Chairman & CEO

2Q16 Summary

Operational

- 3% production growth v. 2Q15¹
- Turnaround activity continues; Surmont back to pre-fire rates
- Raising full-year production guidance; lowering capital expenditures guidance
- Achieved first production at Foster Creek Phase G; progressing additional projects

Financial

- \$1.0B adjusted loss; \$0.79 adjusted EPS loss
- \$1.2B CFO²; \$4.2B ending cash³
- Completed \$0.2B asset sales; on track for ~\$1B in 2016
- Reduced debt by \$0.8B

Strategic

- Progressed exit from deepwater exploration
- Continued to improve our cost structure
- Lowering adjusted operating cost guidance
- Set priorities and targets for future cash allocation

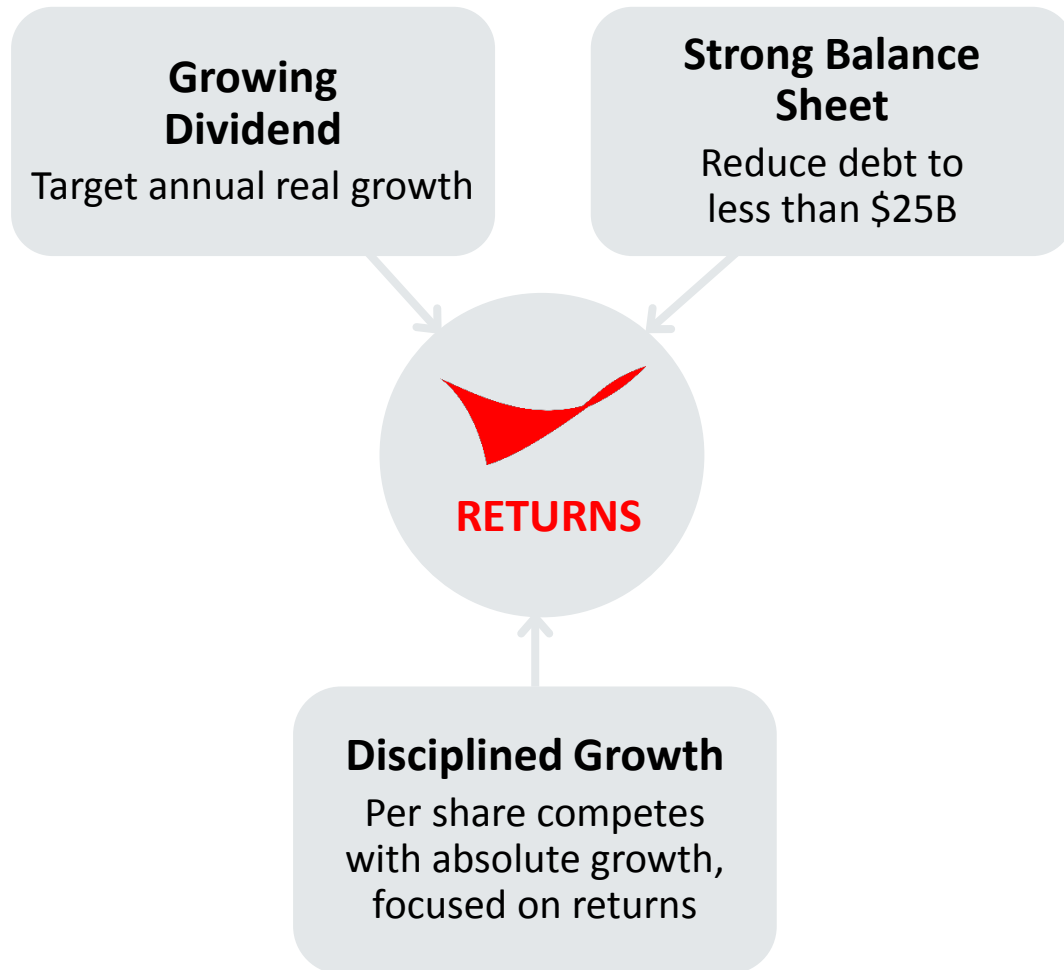
¹ Production adjusted for downtime and dispositions.

² Cash from operations (CFO), excluding operating working capital change of \$0.03B, is \$1.23B and cash provided by operations is \$1.26B.

³ Ending cash and short-term investments include cash and cash equivalents of \$2.9B and short-term investments of \$1.3B.

Adjusted operating costs, adjusted earnings (loss) and adjusted EPS loss are non-GAAP measures. A non-GAAP reconciliation is available on our website.

Value Proposition Principles



Cash Allocation Priorities & Targets

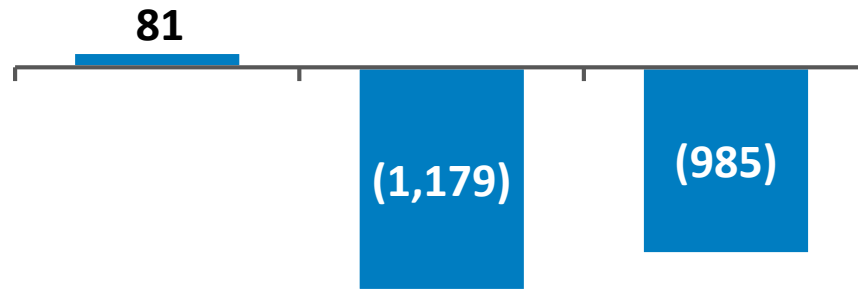
- 1st Existing dividend and capital to maintain production base
- 2nd Target annual real dividend growth
- 3rd Reduce debt as it matures; accelerate with asset sales; target 'A' credit rating
- 4th Target 20-30% of CFO for total shareholder payout
- 5th Disciplined growth capital

Don Walette, Jr.

EVP, Finance, Commercial and CFO

2Q16 Performance – Adjusted Earnings

Adjusted Earnings (\$MM)



	2Q15	1Q16	2Q16
Adjusted EPS (\$)	\$0.07	(\$0.95)	(\$0.79)

	2Q15	1Q16	2Q16
Average Realized Price (\$/BOE)	\$39.06	\$22.94	\$27.79

Highlights

- Strong operational performance; 2Q16 production increased 3% vs. 2Q15
- Year-over-year earnings negatively impacted by decrease in realizations; sequential earnings benefited from improved realizations
- 18 percent year-over-year reduction in adjusted operating costs

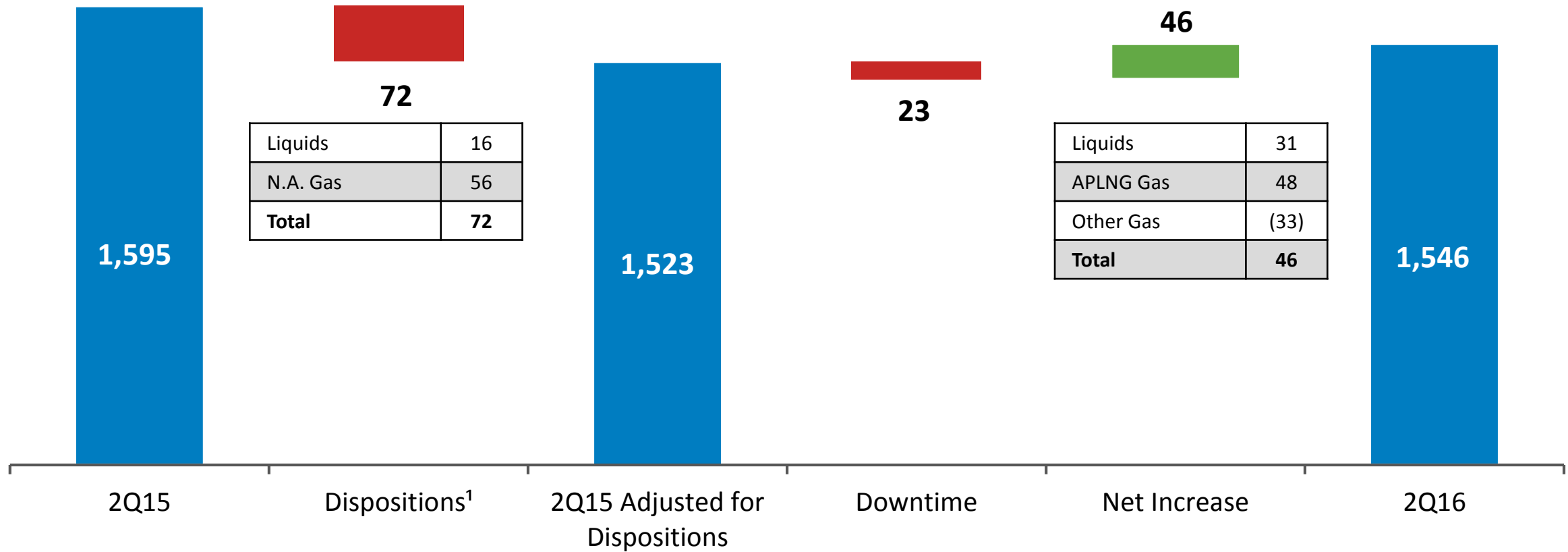
2Q16 Adjusted Earnings (\$MM)

Lower 48	(\$623)
Canada	(\$175)
Alaska	\$54
Europe & North Africa	\$20
Asia Pacific & Middle East	\$72
Other International	(\$29)
Corporate & Other	(\$304)
Total	(\$985)

Production adjusted for downtime and dispositions.

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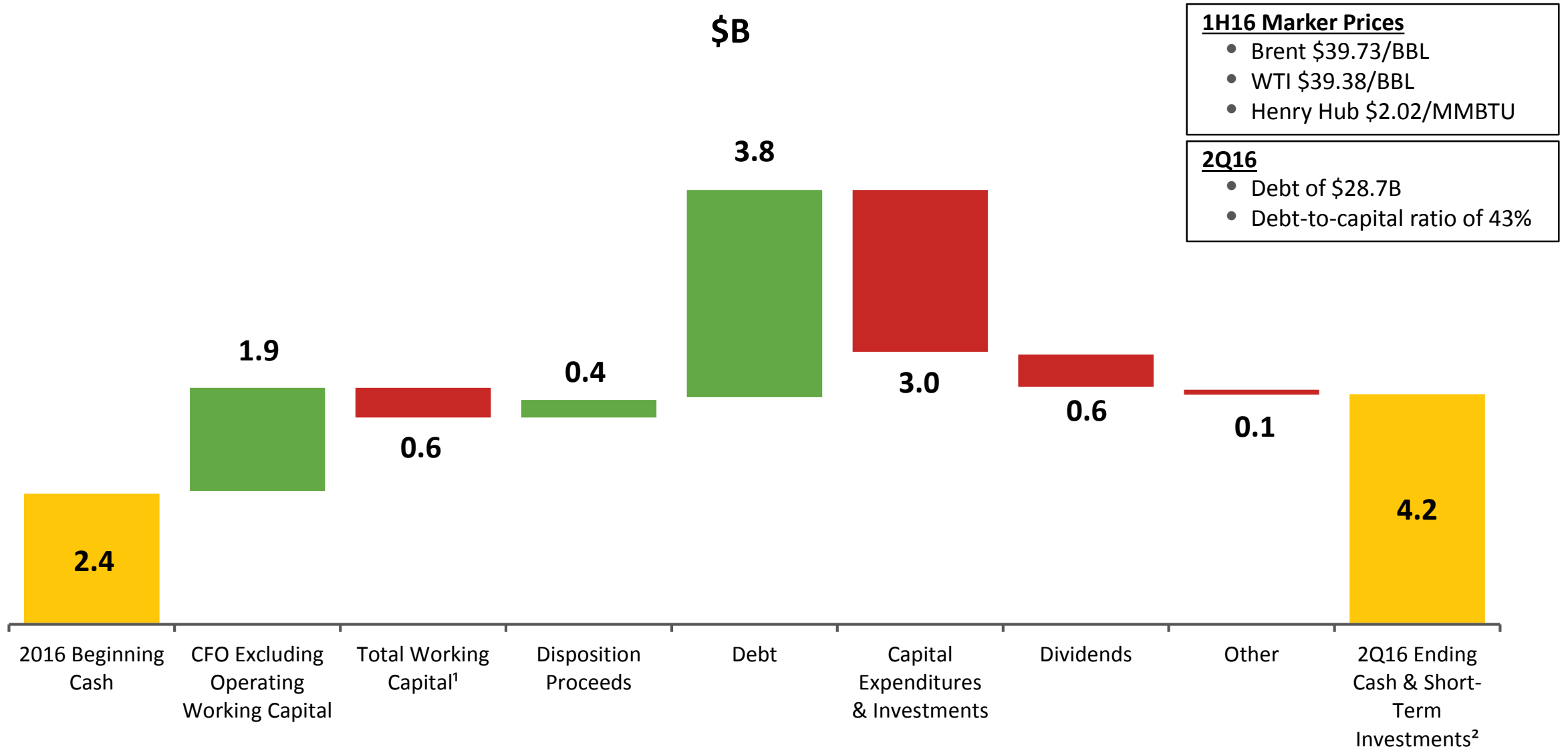
2Q16 Production



All volumes in MBOED.

¹Dispositions reflect impact from assets sales in Lower 48, Canada, Polar Lights and Alaska of 36 MBOED, 31 MBOED, 4 MBOED and 1 MBOED respectively.

1H16 Performance – Company Cash Flow



¹Total working capital includes (\$0.4B) and (\$0.2B) of working capital changes associated with investing activities and operating activities, respectively.

²Ending cash and short-term investments include cash and cash equivalents of \$2.9B and short-term investments of \$1.3B.

Al Hirshberg

EVP, Production, Drilling and Projects

Lower 48 and Canada



Lower 48

- 2Q16 production of 503 MBOED vs. 520 MBOED in 2Q15¹
 - Unconventional production of 262 MBOED vs. 272 MBOED in 2Q15
- Continuing to run 3 operated rigs
- Successful results from Shenandoah appraisal well

Canada

- 2Q16 production of 279 MBOED vs. 275 MBOED in 2Q15¹
 - Bitumen production of 160 MBOED vs. 138 MBOED in 2Q15
 - Wildfire impact of 17 MBOED in 2Q16
- Surmont production restored to prior levels after wildfire
- Achieved first production at Foster Creek Phase G
- Progressing toward first production at Christina Lake Phase F

¹ 2Q15 production represents total segment production adjusted for the 2Q15 impact from asset sales of 36 MBOED and 31 MBOED in the Lower 48 and Canada, respectively.

Alaska and Europe & North Africa



Alaska

- 2Q16 production of 179 MBOED vs. 173 MBOED in 2Q15¹
- Strong production from CD5 and Drill Site 2S; additional phase approved at CD5
- Planned 3Q16 turnaround activity underway
- Completed sale of Beluga River in 2Q16

Europe & North Africa

- 2Q16 production of 187 MBOED vs. 206 MBOED in 2Q15
- Significant turnaround activity in 2Q16 and 3Q16
- Successful installation of Clair Ridge drilling and production modules
- First production expected at Alder in 4Q16

¹2Q15 production represents total segment production adjusted for the 2Q15 impact from asset sale of 1 MBOED in Alaska.

Asia Pacific & Middle East and Other International



APLNG



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CARGOES LOADED FROM
APLNG TRAIN 1 IN 1H16

Asia Pacific & Middle East

- 2Q16 production of 398 MBOED vs. 349 MBOED in 2Q15
- Operating above expectations at APLNG Train 1; expect first cargo from Train 2 in 4Q16
- Gumusut production exceeding expectations
- KBB production increasing with third-party commissioning underway
- Sailaway of tension leg platform completed at Malikai in July, startup expected in 2017

Other International

- Signed SPA for Senegal exploration blocks in July

2H16 Operations Outlook

\$5.5B

2016 CAPITAL
GUIDANCE

\$6.8B

2016 ADJUSTED
OPERATING COST
GUIDANCE

**1,510 – 1,550
MBOED**

3Q16 PRODUCTION
GUIDANCE

**1,540 – 1,570
MBOED**

2016 PRODUCTION
GUIDANCE

- Expect 2016 full-year production of 1,540 to 1,570 MBOED
 - 3Q16 production guidance: 1,510 to 1,550 MBOED
- Continue major planned turnaround activity through 3Q16
- Ongoing ramp up in Canadian oil sands at FCCL and Surmont
- Progress project developments in Alaska, Europe and Asia Pacific
- Expect first cargo from APLNG Train 2 in Australia in 4Q16
- Continue phased exit of deepwater exploration
- Analyst and Investor Meeting scheduled for Nov. 10, 2016 in New York

Adjusted operating costs is a non-GAAP measure. A non-GAAP reconciliation is available on our website.

Q&A

Appendix

2016 Outlook Guidance

- 2016 DD&A of ~\$9.2B
 - Reflects increased volumes and impacts from price-related reserve revisions
- Adjusted Operating Costs of ~\$6.8B
- Exploration Dry Hole and Leasehold Impairment Expense of ~\$0.8B
- Corporate Segment Net Loss of ~\$1B