

## 4Q14 Conference Call

Jan. 29, 2015



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## Ryan Lance

Chairman & CEO

#### 2014 Highlights

#### **Operational**

 4% production growth year-over-year<sup>1</sup>

- Five major project startups;
   37% production growth
   from unconventionals
- New oil plays discovered offshore Senegal

#### **Financial**

\$6.6 B adjusted earnings;\$5.30 adjusted EPS

\$15.8 B CFO<sup>2</sup>; \$5.1 B ending cash

8% price-normalized margin growth

#### Strategic

 124% organic reserve replacement ratio

 Completed announced asset disposition program

Increased dividend 5.8%

<sup>&</sup>lt;sup>1</sup>Production from continuing operations, adjusted for Libya, downtime and dispositions.

<sup>&</sup>lt;sup>2</sup> Cash from continuing operations (CFO), excluding FCCL distribution of \$1.3 B and working capital increase of \$0.5 B, was \$15.8 B and cash provided by continuing operations was \$16.6 B.

### Flexible & Resilient – Response to Weak Prices in 2015

- Dividend is top priority for capital allocation
- Focus remains on cash flow neutrality in 2017



- Further reducing 2015 capital expenditures by \$2 billion to \$11.5 billion
- Preserving future investment opportunities with increasing capital flexibility
- Expect to deliver 2 to 3 percent production growth in 2015
- Identifying and capturing cost reductions
- Flexibility to utilize strong balance sheet

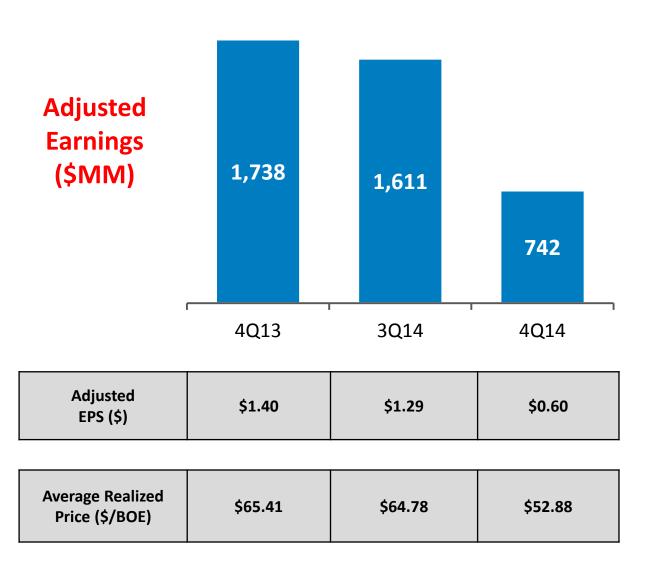
2-3% PRODUCTION GROWTH EXPECTED IN 2015



## **Jeff Sheets**

EVP, Finance and CFO

#### 4Q14 Performance – Adjusted Earnings



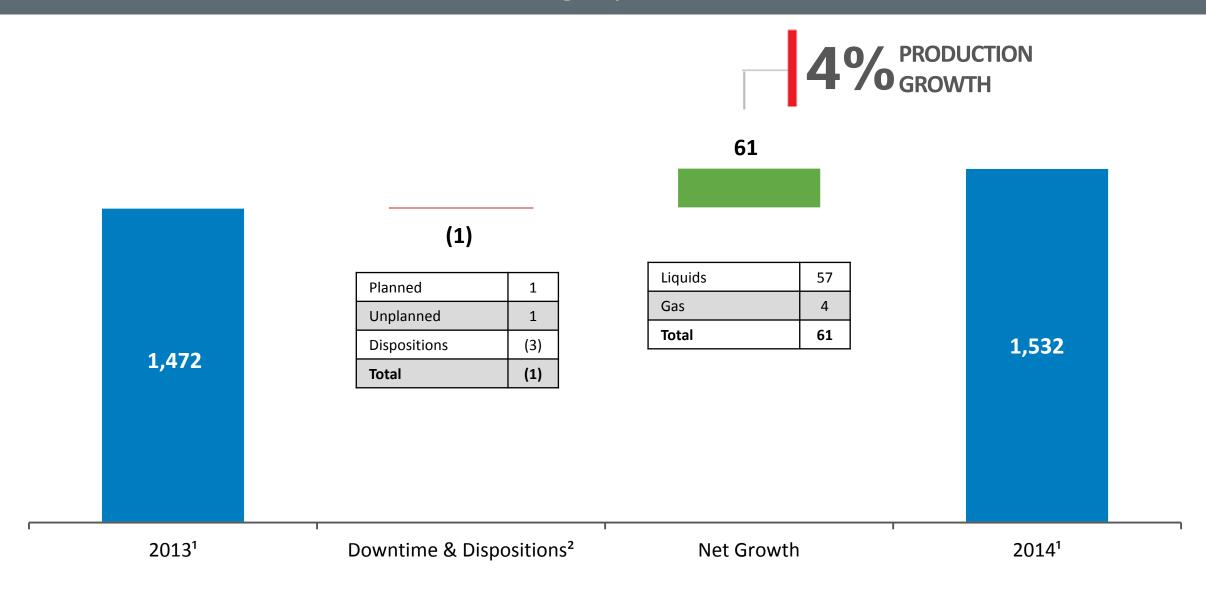
#### **Highlights**

- Strong operational performance in 4Q14
- Realized price dropped by 19% vs. 4Q13 and 18% vs. 3Q14
- Earnings also impacted by dry hole expense

#### 4Q14 Adjusted Earnings (\$MM)

Lower 48	(\$33)
Canada	\$86
Alaska	\$379
Europe	\$129
Asia Pacific & Middle East	\$603
Other International	(\$164)
Corporate & Other	(\$258)
Total	\$742

### 2014 Production From Continuing Operations

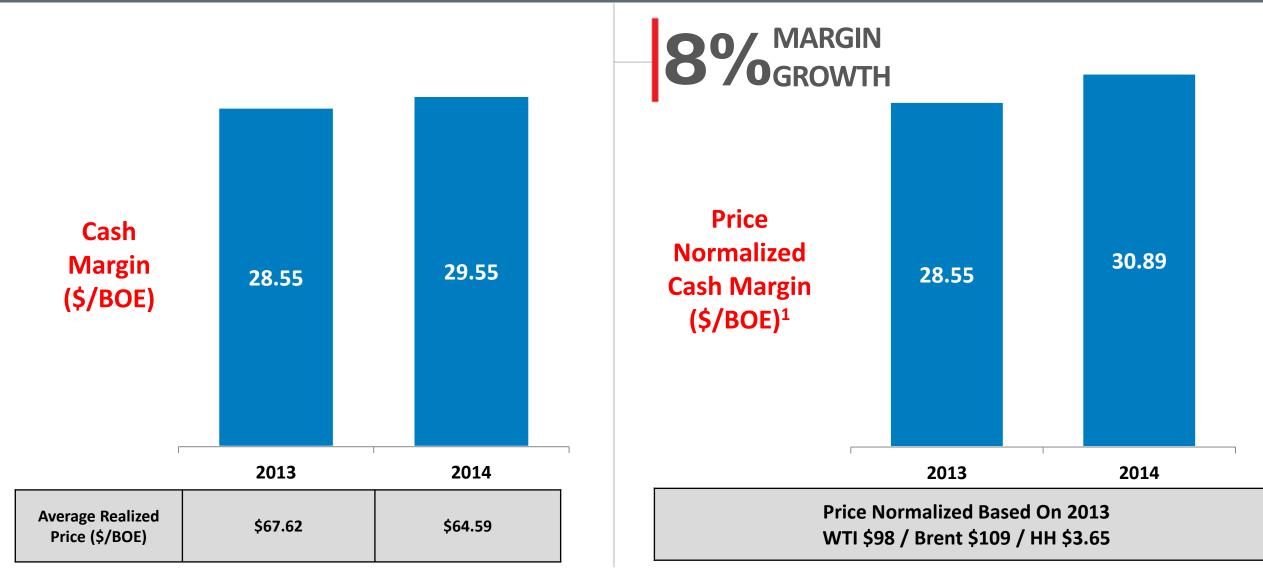


All volumes in MBOE

<sup>&</sup>lt;sup>1</sup>Excludes Libya volumes of 30 MBOED in 2013 and 8 MBOED in 2014.

<sup>&</sup>lt;sup>2</sup> Disposition reflects sale of Cedar Creek Anticline in 1Q13.

### 2014 Performance – Cash Margin Improvement

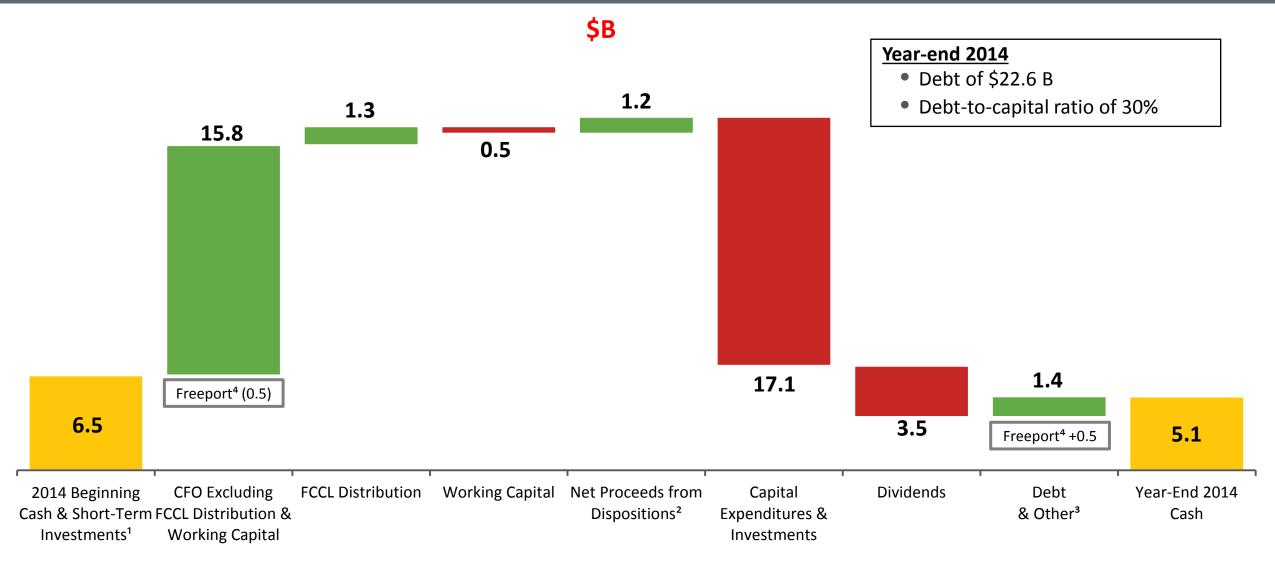


Operating segments only. Numbers have been adjusted for special items. A non-GAAP reconciliation is available on our website. 

¹ Price normalized using published sensitivities from our 2014 Analyst Meeting.



### 2014 Performance – Company Cash Flow



<sup>&</sup>lt;sup>1</sup> Beginning cash and short-term investments include cash and cash equivalents of \$6.2 B and short-term investments of \$0.3 B.



<sup>&</sup>lt;sup>2</sup> Net proceeds represent proceeds from asset dispositions of \$1.6 B, adjusted for \$0.45 B of deposits received prior to 2014.

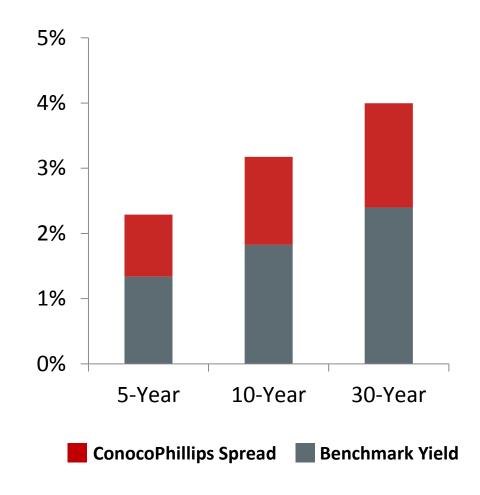
<sup>&</sup>lt;sup>3</sup> Includes discontinued operations.

<sup>&</sup>lt;sup>4</sup> CFO includes the 4Q14 Freeport LNG termination agreement cash outflow. Debt and Other includes the associated 4Q14 Freeport LNG termination loan repayment cash inflow.

## **Exercising Financial Flexibility**

- Funding of dividend remains highest priority
- Expect to achieve cash flow neutrality in 2017
- Increasing capital flexibility
- Balance sheet strength to weather price downturn
  - \$5.1 billion of cash at year-end 2014
  - Debt continues to trade at A to AA levels
  - \$6 billion of revolving credit capacity
  - No near-term debt maturities

#### **New Debt Issuance Rates<sup>1</sup>**



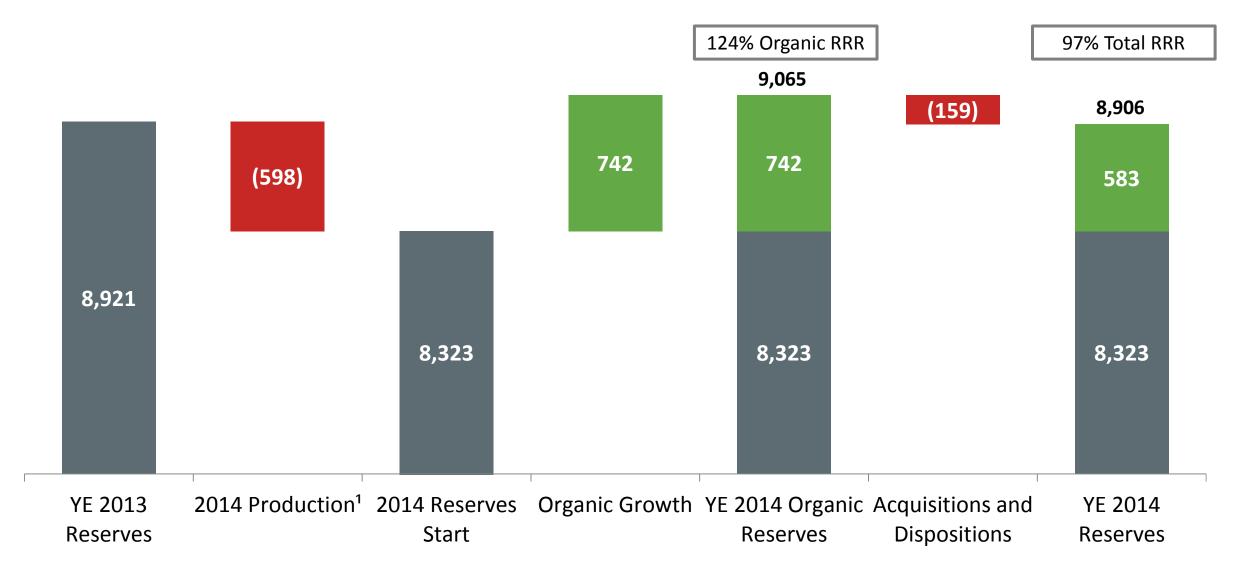
Estimated debt issuance rates for ConocoPhillips



## Matt Fox

EVP, Exploration & Production

### 2014 Reserve Replacement



RRR represents reserve replacement ratio. All reserves are in MMBOE.

<sup>&</sup>lt;sup>1</sup> Production includes Libya and fuel gas.

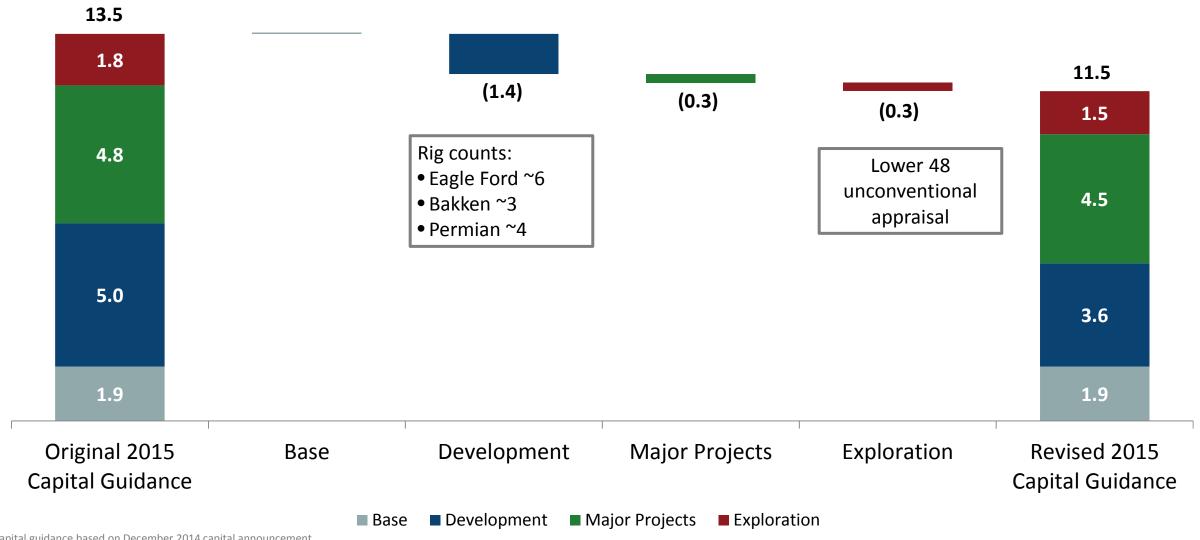
### 2014 Operating Highlights



# 5 MAJOR PROJECT STARTUPS

- Full-year production of 1,532 MBOED from continuing operations, excluding 8 MBOED from Libya
- Completed major turnarounds across the portfolio; strong underlying base performance
- 35% growth in Eagle Ford and Bakken production year-over-year
- Major project startups at Britannia Long-Term Compression, Foster Creek Phase F, Gumusut, Kebabangan and Siakap North-Petai
- Progressed major projects at APLNG and Surmont 2
- Oil discovered in two new plays offshore Senegal

## **Exercising Capital Flexibility**



Original capital guidance based on December 2014 capital announcement. Dollars are in billions.



## 2015 Operational Priorities

- Expect full-year production growth of 2 to 3 percent
  - 1Q15: 1,570 to 1,610 MBOED
- Alaska: Progressing CD-5 and Drill Site 2S major projects
- Lower 48: Upper Eagle Ford pilot testing; ongoing exploration and appraisal in deepwater GOM
- Canada: First steam expected at Surmont 2 in mid-2015;
   exploratory drilling offshore Nova Scotia
- Europe: Continuing ramp up at Ekofisk South and Eldfisk II
- APME: First LNG expected at APLNG in mid-2015; ongoing ramp at Gumusut
- Other International: Appraisal planned offshore Senegal;
   continuing exploration drilling in Angola and Colombia



## ELDFISK II STARTUP IN JANUARY 2015

Production represents continuing operations, excluding Libya.



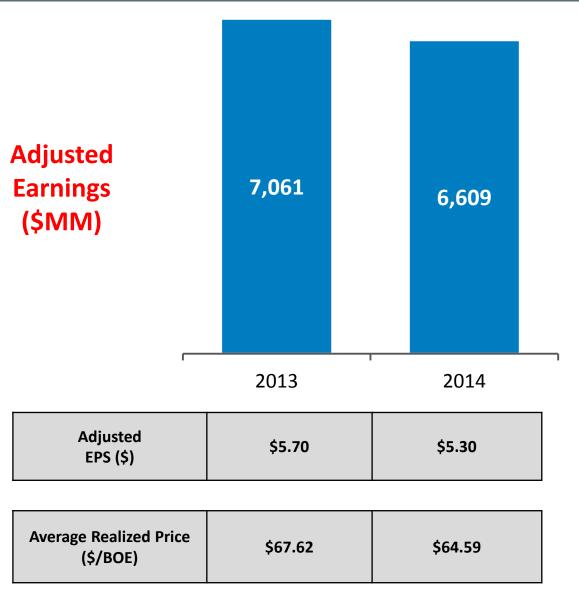
## Ryan Lance

Chairman & CEO



## Appendix

### 2014 Annual Performance – Adjusted Earnings



#### **Highlights**

- 4 percent production growth<sup>1</sup>
- 8 percent price-normalized margin growth
- Strong operational performance
- Earnings impacted by weakening price environment

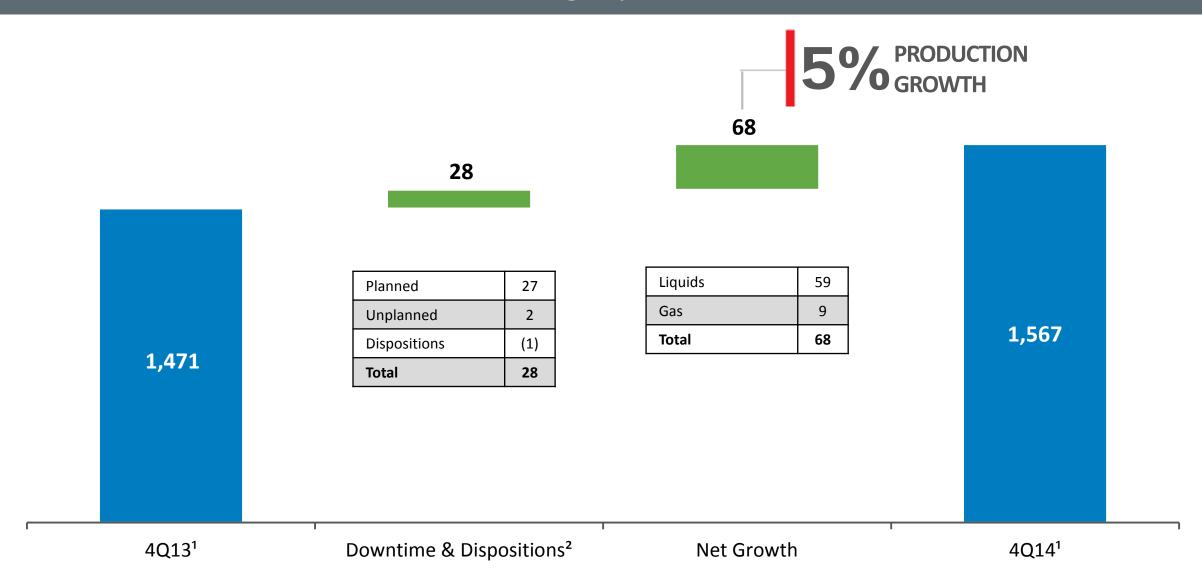
#### 2014 Adjusted Earnings (\$MM)

Lower 48	\$861
Canada	\$993
Alaska	\$2,077
Europe	\$948
Asia Pacific & Middle East	\$2,937
Other International	(\$244)
Corporate & Other	(\$963)
Total	\$6,609



<sup>&</sup>lt;sup>1</sup> Production from continuing operations, adjusted for Libya, downtime and dispositions.

## 4Q14 Production From Continuing Operations



All volumes in MBOEI

<sup>&</sup>lt;sup>1</sup> Excludes Libya volumes of 2 MBOED in 4Q13 and 22 MBOED in 4Q14.

<sup>&</sup>lt;sup>2</sup> Disposition reflects Canada asset sales in 4Q14.

#### Freeport LNG Termination Agreement Impact

In July 2013, ConocoPhillips reached agreement to terminate its long-term agreement at the Freeport LNG Terminal. The agreement took effect in the fourth quarter of 2014. As a result of this transaction, ConocoPhillips anticipates saving approximately \$50 million per year in costs over the next 18 years. Below are the financial statement impacts of the termination agreement transaction.

#### **Income Statement**

Gain on dispositions	2 2
	2
Total Revenues and Other Income	
Costs and Expenses	
Production and operating expenses	849
Total Costs and Expenses	849
Income (loss) from continuing operations before income tax (	(847)
Provision (benefit) for income taxes (	(302)
Net Income (Loss)	(545)

#### **Cash Flow Information**

Cash Flows from Operating Activities	2014
Net income	(545)
Deferred taxes	(292)
Gain on dispositions	(2)
Other <sup>1</sup>	265
Net working capital changes	52
Net Cash Provided by Operating Activities	(522)
Cash Flows from Investing Activities	
Proceeds from asset dispositions	9
Long-term collections from related parties and other investments	459
Long-term collections from related parties and other investments  Net Cash Provided by Investing Activities	459 <b>468</b>